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***JOB APPLICATION PACK***  
**Services Manager (MOPAC Alliance)**  
**(YJ001)**

**May 2024**

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**NEW  
HORIZON  
YOUTH  
CENTRE**

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# New Horizon Youth Centre

Services Manager (MOPAC Alliance) – YJ001

Job Application Pack, May 2024



Dear applicant,

Life is not linear. Nobody knows that better than the young people who come to New Horizon Youth Centre. While the thousands of stories they tell us every year are as different as they can be, one thing unites them: their current experiences of homelessness do not define them or where they will end up. Indeed, as one of the young members of our Women's Space told us, sometimes you have got to go through the darkness to get to the light.

During the last few years COVID, cost-of-living and housing crises have created challenges for us all, but young people have felt it particularly acutely. Youth homelessness is currently at unprecedented levels. In 2023, over 20,000 young people in London approached their council because they were, or were about to be, homeless.

To meet these rising levels of need, we are expanding our staff team, services and partnerships. By joining us, you will be part of ensuring New Horizon consistently and powerfully does what it does best: championing young people, collaborating for impact and being determined to find a way to holistically support every young person that comes through our doors.

Whilst making sure that basic needs are met and young people are safe, housed and able to focus on their future, it is also critical that we guarantee that young people, especially those experiencing homelessness who have been systemically denied a voice, are present in the creation of systems that will change and impact their lives for the better.

We are not afraid of being bold and thinking big in response to today's challenges; it requires us to grow our staff team, our collaborations, our funding and our campaigning to end youth homelessness. Staff wellbeing is a crucial part to this journey, along with ensuring that young people are with us every step of the way.

We know that far too many young people find themselves unhoused, unsupported and unsafe. Now is the time to right this wrong and ensure that every young Londoners' potential has a home.

We hope that you'll join us.

A handwritten signature in black ink, appearing to read 'P. Kerry', with a large, sweeping flourish at the end.

Phil Kerry, Chief Executive

## ***OUR STORY***

London is a fantastic city to call home, but a central truth remains in the capital. Every year thousands of young people find themselves unhoused, unsupported and unsafe.

That's why New Horizon Youth Centre exists.

Founded in 1967 by Lord Longford to address the needs of young people who were homeless and misusing drugs in the West End of London, today New Horizon Youth Centre continues to be a vital support network for 16–24-year-olds with nowhere else to go.

Through the services we provide at our day centre, via outreach and remotely, our multidisciplinary team of over 60 staff support thousands of young people experiencing homelessness in London to find safety, improve their wellbeing, develop skills for life and ultimately find somewhere that they can call home.

**“For as long as young people are homeless and unsafe in London, we will be on a mission to give their potential a home”**

For more info about our impact, [please take a look at our latest impact report.](#)



## ***COMMITMENT TO EQUITY, DIVERSITY & INCLUSION***

New Horizon Youth Centre is committed to recognising and valuing difference and ensuring fairness and equity; and recognising and seeking to redress inequity and disadvantage wherever possible. We have an ongoing action plan to improve our Equity, Diversity and Inclusion (EDI) practices, which every member of our organisation has a role in contributing to.

As a service provider to young people facing homelessness and who are unsafe, we aim to be an empowering, supportive employer and to offer as much flexibility as possible to help each individual realise their full potential as users of New Horizon Youth Centre and as employees. We believe that this approach is key and central to promoting and developing diversity.

We recognise that true diversity in our community and within the staff group also involves a willingness to act, where necessary, by combating the effects of existing barriers to fair and equal treatment. Within society certain groups are unfairly discriminated against – for example on the grounds of race, gender or gender identity, disability, sexuality, age and class – and are, as a result, disadvantaged in terms of their access to services and employment. We will, where appropriate and where possible, seek to positively redress the effects of this discrimination. Any action we take will be legally compliant and consistent with our approach of making young people and staff feel valued and respected.

We recognise that many people have suffered disadvantage and barriers to progress for all kinds of reasons related to them as an individual and not because of their personal characteristics such as homelessness, employment, economic or domestic circumstances, or involvement with the justice system. For this reason, our commitment to diversity includes being supportive, positive and open minded.

**We encourage applications from all backgrounds in respect of ethnicity, disability, gender, sexuality, religion, and socio-economic backgrounds.**

New Horizon Youth Centre is deeply committed to inclusive working practices, so during the application process we commit to:

- Reimbursing any childcare and other care costs whilst you are attending interviews.
- Reimbursing your travel costs to the office and back for interviews.
- Making any reasonable adjustments – for example ensuring we have a sign language interpreter organised in advance if you would like them.
- Offering a guaranteed first stage interview for disabled candidates who meet the minimum requirements for the role.

If there is anything else you are concerned about or think we could provide, please let us know.



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*OUR WORK IS GUIDED BY THREE VALUES:*

We **champion** young people



We **collaborate** for impact



We are **determined** to find a way



# Y

NEW  
HORIZON  
YOUTH  
CENTRE

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## ***STRATEGIC OBJECTIVES:***

Through 2022 – 2025 New Horizon Youth Centre will focus on:

### **1. Delivering high quality, trauma-informed services for any young person that needs our support**

- **Refocusing our services around four key outcomes areas** (Housing, Safety, Life-skills, and Health) to help us specialise further and grow our impact.
- **Redefining the welcomes into our services** so that we can build trust and ensure young people get the support they want and move on.
- Creating a **brand-new health offer and optimising the scale of our housing offer** to address these continued areas of significant need.

### **2. Working with and through others to optimise our offer and maximise our impact.**

- Continuing to **invest in the London Youth Gateway youth homelessness partnership**, scaling its reach and finding more ways to collaborate.
- **Revitalising our centre as a hub** that provides both drop-in and specialist services via our team and a network of committed partners that share our values.
- More deliberately **sharing best practice with partners and statutory agencies** so that more professionals are equipped with the skills and knowledge to help.

### **3. Saying what others won't say and do what other won't do to ensure that no single young person misses out, even the young people we will never meet.**

- **Prioritising services where needs exist without solutions**, working with others to innovate and bring these issues to public attention.
- **Redoubling our policy work and building our evidence** to put 'grit in the system' and ensure that the issues affecting young people are understood and acted upon.
- Working with young people to **reframe the narrative around youth homelessness**, ensuring that they have the right platform to campaign for change.

And importantly will continue to focus on:

### **4. Sustaining a well-run organisation that invests in staff and celebrates the diversity that makes us a success**

- **Making good on our commitment to be anti-racist**, embedding diversity across our work and practice.
- **Renewing our staff care and investing in our technology and facilities** so that the team have the practical and emotional support they need to thrive.
- **Setting ambitious goals for our fundraising** so that we have the resources and financial security to be ruthless in the pursuit of our mission.



# NH YC

*“New Horizon.  
It might not be your home.  
They might not be your parents.  
They might not be your family.  
But they want you to win in this  
world.”*

*Najma, 21*



## NEW HORIZON YOUTH CENTRE



## ***JOB DESCRIPTION – SERVICES MANAGER (MOPAC ALLIANCE)***

Reporting to: Head of Services – Youth Justice

### **ROLE OVERVIEW**

New Horizon Youth Centre (NHYC) has been commissioned by the Mayor’s Office for Policing and Crime (MOPAC) as part of an Alliance with Safer London, St Giles Trust and the Anna Freud Centre to deliver on their Children and Young People’s Violence and Exploitation and Reduction support service. The commission will run from June 2024 for three years. As part of this, an additional service will be set up within the NHYC Youth Justice team specifically to deliver on the Alliance contract.

The Services Manager will be the key operational lead for the Alliance, ensuring successful delivery of the commission and fulfilment of the objectives agreed with alliance partners.

### **JOB OBJECTIVES**

The key objectives of the post are:

- To lead on the operational delivery of our new MOPAC Alliance contract (London Children & Young People Violence & Exploitation Reduction Support Service).
- To work with the Head of Services to ensure delivery of housing focused casework to young people impacted by violence and exploitation who are referred via the Alliance front door.
- To support the management and development of a team of housing caseworkers,
- To ensure the successful working of the MOPAC Alliance partnership, with Safer London, St Giles Trust, Anna Freud Centre and other subcontracted partners.

### **MAIN TASKS AND RESPONSIBILITIES**

#### **1. Staff Management**

To work with the Head of Services to lead, supervise and develop team members, both individually and as a group, and to ensure that the team makes a full and positive contribution to the achievement of New Horizon Youth Centre’s mission. This will include:

- 1.1 Participating in recruitment, selection and induction of new staff, locums, students and volunteers.
- 1.2 Leading, managing and motivating team members including volunteers, students and locum workers by means of:
  - Drawing up and carrying out planned programmes of induction.



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- Setting and monitoring individual performance objectives and targets.
- Holding regular, recorded supervisions, annual appraisals and team meetings
- Coaching and training staff, volunteers, students and locum workers and actively promoting a learning and development environment.

1.3 Managing the workload of the team to ensure that adequate cover is provided, and approving leave requests in line with procedures.

1.4 Dealing with problems concerning staff conduct, performance and attendance in line with policies and procedures.

## 2. Young People's Services

To work with the Head of Services on managing the MOPAC Alliance in order to provide high-quality housing casework to young people experiencing violence and exploitation. This will include:

2.1 Supporting the Head of Services in all aspects of the development and delivery of the service, ensuring young people receive a high-quality service from the point of referral via the Alliance front door to the achievement of an appropriate housing outcome.

2.2 Developing and managing the service to meet the standards required by named Alliance partners, MOPAC and other external assessors. Ensuring alliance partners are supported to deliver on their elements of the service.

2.3 Providing expert coaching and guidance to staff and monitoring and evaluating their work in providing high quality support services to clients, including chairing case review meetings.

2.4 Holding a small caseload of clients when required.

2.5 Continued use of feedback and showing a commitment to a service that is sensitive and responsive to clients' needs.

2.6 Processing and responding promptly and objectively to complaints from clients and other agencies.

2.7 Taking a hands-on approach to dealing with complex or difficult cases.

2.8 Contributing to applications for new project funds or other resources.

## 3. Sharing best practice

To proactively share best practice with internal and external stakeholders in order to maximise the impact of the work of NHYC. This will include:

3.1 Acting to maximise the profile of NHYC and the wider MOPAC Alliance by developing and maintaining effective working relationships with partners who might offer resources, funding, or individual services relevant to client needs e.g. Local Authorities, Social Services, the DWP, Probation, prisons and YOIs, health services, and other voluntary sector agencies. Formulate



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Service Level Agreements where appropriate.

- 3.2 Working with the Head of Services to research and pilot new systems that will benefit the service and assist in best practice sharing throughout the whole organisation.
- 3.3 Working with the Policy, Learning and Communications team, both internally and across the Alliance, to prepare for any events and to effectively market and profile the service.
- 3.4 Promoting and representing NHYC and the Alliance at relevant external forums, meetings and events.

## **4. Information Management**

To produce and maintain accurate and useful information in a range of formats in order to promote effective service delivery and evaluation. This will include:

- 4.1 Recording all contacts with clients appropriately. Maintaining all relevant files and keeping recording systems up to date.
- 4.2 Inputting and extracting information from the client database and other accounting systems. Utilising computer software for the production of correspondence and reports. Ensuring relevant project monitoring and evaluation is completed.
- 4.3 Producing written reports in a variety of formats to meet the requirements of senior managers, funders and service providers.
- 4.4 Being self-servicing in day-to-day administration, including time management.
- 4.5 Being fully and compliant with NHYC and Alliance GDPR policies.

## **5. Reviewing Personal Performance and Development Needs**

To be proactive in reviewing and evaluating own performance and identifying and acting upon areas for improvement. This will include:

- 5.1 Continuously reviewing own working practices in line with client feedback and current best practice.
- 5.2 Reviewing and evaluating own performance to identify strengths and areas for development. Identifying own learning and development needs and opportunities.
- 5.3 Undertaking development and training opportunities and being responsible for obtaining maximum benefit through review, reflection and practice.

## **6. Other**

To contribute positively and constructively to the development of the teams, service and NHYC. This will include:



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- 6.1 Acting on behalf of the Head of Services on day-to-day matters in their absence and contributing to the overall management of the team as requested.
- 6.2 Covering for other members of the team as necessary.
- 6.3 Following NHYC's (and relevant Alliance) policies, procedures and performance expectations in all functions of the post.
- 6.4 Undertaking as required any other duties compatible with the level and nature of the post and/or reasonably required by the Head of Services, Director of Operations and CEO.

## ***PERSON SPECIFICATION***

We are looking for an individual who can demonstrate the following competencies to a high level and want to use these to the full in their work.

*E: Essential*

*D: Desirable*

### **Experience and Track Record**

1. Experience of managing services for vulnerable young people. (E)
2. Experience of assessing risk and implementing safety procedures when thinking about children and young people involved in or at risk of violence or exploitation. (E)
3. Knowledge of housing and homelessness, and experience of achieving housing outcomes for young people with an offending history or those fleeing violence or exploitation. (E)
4. Ability to support staff teams to help young vulnerable people to identify personal goals and support mechanisms for change, including those young people with multiple complex needs. (E)
5. Experience of managing staff and/or volunteers, including coordinating the work of a number of individuals to achieve effective outcomes. (E)
6. Experience of working with a range of external partners to co-deliver services. (E)
7. Confidence in managing competing priorities within a partnership, including the ability to provide and respond to sometimes challenging feedback. (E)
8. Experience communicating at external events and meetings, including supporting delivery of cross-organisation training events. (D)



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9. Experience of using IT systems (including direct experience with different databases) to support the achievement of service objectives and learning. (E)
10. The ability to multitask in a pressured environment. (E)

### **Specialist Knowledge and Role Requirements**

11. Knowledge and experience of effective line management and the ability to motivate and lead staff teams to deliver high quality services. (E)
12. Ability to maintain enthusiasm for contact with clients on a day-to-day basis (including young people impacted by violence and offending) and a genuine interest in helping young vulnerable people to make changes in their life and move towards independent living. (E)
13. Understanding of the kinds of challenging behaviour that clients might demonstrate and the ability to deliver basic strategies for dealing with such behaviour. (E)
14. Thorough and up-to-date knowledge of:
  - a. Local and National Government policies and procedures in relation to the client group (D)
  - b. Relevant organisations and their role/responsibilities in providing support to vulnerable young people (D)
  - c. Youth Justice legislation and guidance. (D)
  - d. Housing options for young people in London. (D)
15. Knowledge of working to performance indicators, including monitoring and reporting on service outputs/outcomes, client tracking, analysing performance information, and identifying corrective action. (E)
16. An understanding of and a commitment to Diversity & Equality as it applies to a supportive service and in the workplace (E)
17. A high level of knowledge of health and safety issues in a working environment. (E)
18. Experience and knowledge around safeguarding policy and procedures for children and vulnerable adults, including knowledge relevant to violence and exploitation. (E)

### **Additional requirements**

19. Willingness and ability to work occasional evenings and weekends and over the Christmas period. (E)
20. Willingness to work flexibly in response to changing organisational needs. (E)
21. Willingness to travel across London for the purposes of the role. (E)

## ***ADDITIONAL INFORMATION***

### **Contract**

The contract is ongoing, subject to successful completion of a probationary period.

### **Location**

The post is based at: New Horizon Youth Centre, 68 Chalton Street, London, NW1 1JR. Regular travel across London will be required.

### **Hours of work**

The role is full-time (35 hours per week), Monday-Friday. Some work over the Christmas period will be required.

### **Salary**

The starting salary for the role is £37,024.00 (pro rata). The salary scale is: AP37 (£37,024) to AP41 (£41,600). New Horizon Youth Centre contributes up to 6% to a group personal pension scheme.

### **Other benefits:**

- 30 days annual leave per year (pro rata), plus bank holidays and some additional time off over Christmas
- Employer contribution of 6% to a group personal pension scheme
- Enhanced Employee Assistance Programme, including 24-hour helpline, access to counselling, contributions towards medical expenses, discounted gym memberships, high street vouchers and more
- Clinical Supervision and Reflective Practice
- Staff Loan Policy, including Cycle to Work scheme
- Generous Training budget and a Diversity Leadership Programme
- Regular Staff Away Days and teambuilding activities



## ***TIMESCALES AND HOW TO APPLY***

The timescales for recruitment are as follows:

Closing date and time for applications	<b>10am on Monday 3<sup>rd</sup> June</b>
Shortlisted candidates will be informed	<b>5<sup>th</sup> June</b>
Interviews	<b>Tuesday 11<sup>th</sup> June, in person</b>

If you wish to apply for this position, please supply the following in a **word document format**.

1. **A detailed CV** setting out your career history, education or qualifications, and other key responsibilities or achievements.
2. **A supporting statement** (up to 2 sides of A4) highlighting your suitability for the role and how you meet the criteria listed on the **Person Specification**. Please address the points in Person Specification only. Please note that the supporting statement is an important part of your application and will be assessed as part of your full application.
3. **Completed Additional Details Form** – [Please find here](#) or on the job advert on our website. Your data will be stored separately from your application and will at no time be connected to you or your application by the shortlisting panel.

All documents should be emailed to [recruitment@nhyouthcentre.org.uk](mailto:recruitment@nhyouthcentre.org.uk), making sure to put the job reference: **YJ001**

If you would like to apply for more than one role, please make your preferred area(s) of work clear in your supporting statement.

Please ensure all application documents are provided in a **word document format**. This is to allow for the recruitment team to anonymise documents before sending to the shortlisting panel.

**We do not consider incomplete applications.**

You will be notified if you have not been shortlisted. However, we are unfortunately unable to provide each individual application with feedback.

If you have any questions or would like to arrange a call to discuss the role, please feel free to email us at the email address listed above or call 0207 388 5560.



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home since 1967***

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***Charity number: 276943  
Company number: 01393561***

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